



Health Services Administration

## Comprehensive Health Planning Agency

305 Broadway, Room 102 • New York, N.Y. 10007 • (212) 566-1825

JOHN V. LINDSAY  
Mayor

Gerald E. Frug  
Chairman

Rev. Carl Flemister  
1st Vice-Chairman

Eva M. Reese, R.N.  
2nd Vice-Chairman

Ralph Alvarado  
Secretary

Alan D. Cohn  
Treasurer

Bertram J. Black  
Director

Louis R. Gary  
Deputy Director

December 11, 1973

Mr. Edward Gluckman  
Consumer Commission on the Accreditation  
of Health Services, Inc.  
4 West 58th Street  
New York, N. Y. 10019

Dear Ed,

Thanks very much for the copy of your study of reimbursement rates. It represents a real service to consumers and others interested in improving the delivery of health services in N. Y. C.

Sincerely,

*C. R. Dean*  
Charles R. Dean

CRD:ra